

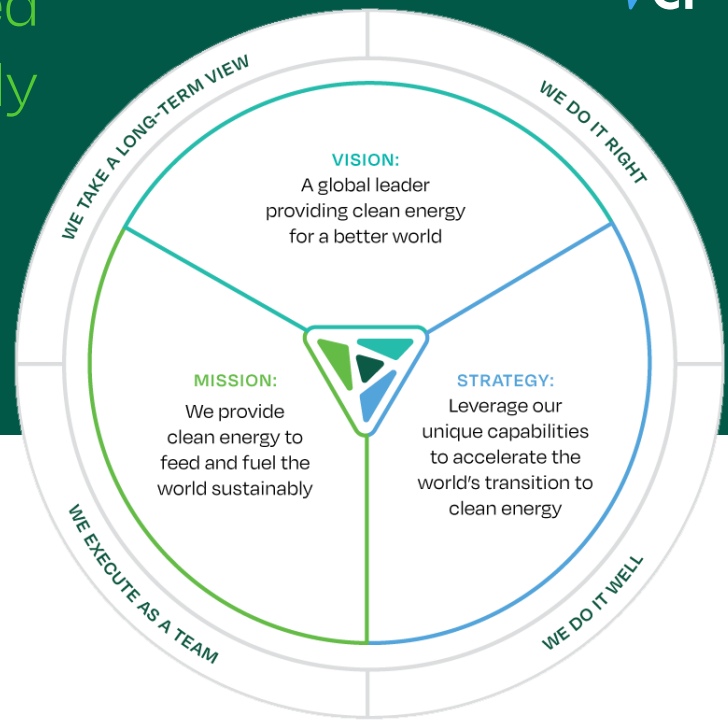
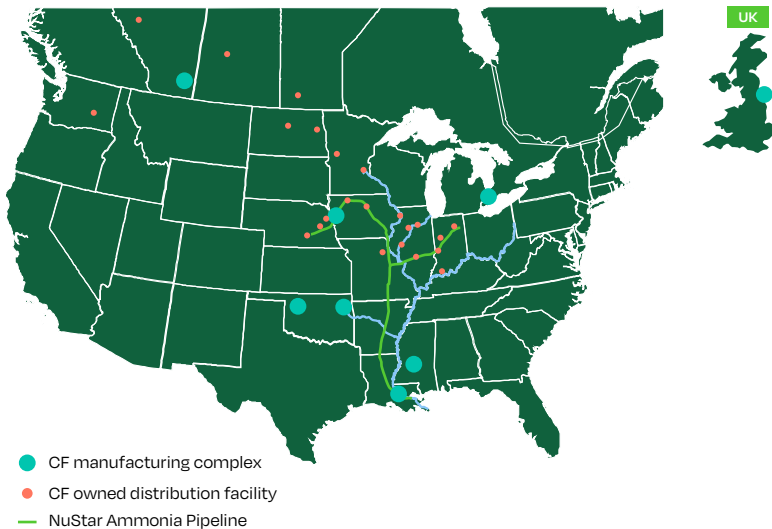
Providing Clean Energy to Feed and Fuel the World Sustainably



CF Industries is the world's largest producer of ammonia, an essential resource for global farming and food production. Today, CF Industries is leveraging its expertise in ammonia production to decarbonize its production network and help meet emerging demand from energy-intensive industries for ammonia as a clean energy source.

World's Largest, Most Integrated Production, Distribution Network

- 8 manufacturing facilities
- 3.2 million tons of storage capacity
- CF Industries operates 23 distribution facilities through the U.S. and Western Canada
- Manufacturing complexes all have access to Class I railroads
- 1 manufacturing facility and 10 distribution facilities on NuStar Ammonia Pipeline
- Export capability from 6 manufacturing facilities



Key Facts and Financials

GROSS AMMONIA CAPACITY
~10.2M tons

FOUNDED
1946

EMPLOYEES
2,800

2022 ADJUSTED EBIDTA
\$5.88B

2022 REVENUE
\$11.6B

LEADERSHIP
Tony Will, CEO

HEADQUARTERS
Deerfield,
Illinois

CORPORATE WEBSITE
cfindustries.com

ACCOLADE
#365
on 2023
Fortune 500

ACCOLADE
Forbes Best
Midsize Employer
2021 & 2022

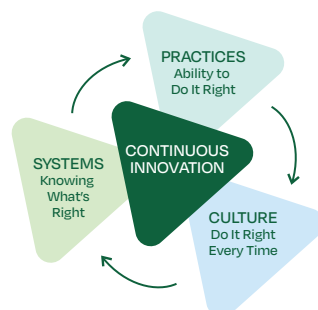
ACCOLADE
Wall Street
Journal
Management
Top 250

ACCOLADE
Newsweek's
Most Responsible
Companies

Safety

At CF Industries, our practices, systems, and Do It Right culture work together to achieve continuous innovation, driving our business and strategy forward each day. The safety of CF Industries' employees and those who work in and live near our locations is our top priority.

Do It Right!



Our Team

Success at CF Industries starts with our talented team and culture we have worked hard to build. We strive to organize our global workforce around a collaborative spirit that delivers steady progress against ambitious goals while lifting up every member of our team.

CF Industries focuses support for our workforce across three core areas:



Benefits and Engagement



Inclusion, Diversity and Equity (ID&E)



Professional Training and Development

Clean Energy Initiatives

Since 2020, CF Industries has advanced a series of clean energy initiatives to build on our long track record of environmental stewardship and support our strategy to leverage our unique capabilities to accelerate the world's transition to clean energy. These initiatives can be broadly grouped into four dimensions:

Decarbonizing our existing network to accelerate the availability of low-carbon ammonia.

Forging partnerships to accelerate our timeline and bridge gaps in areas where we do not have expertise.

Evaluating new low-carbon ammonia capacity growth.

Collaborating to build understanding of ammonia's clean energy capability, safety track record, and regulatory environment.

Helping Decarbonize Hard-to-Abate Industries



Power Generation

CF Industries signed a memorandum of understanding (MOU) with JERA, Japan's largest utility, for the long-term supply of up to 500,000 metric tonnes of low-carbon ammonia per year beginning in 2027.



Ethanol and Sustainable Aviation Fuel (SAF)

Low-carbon fertilizer can lower the carbon intensity of ethanol by up to 10% supporting markets with low-carbon fuel standards.



Hydrogen Transport and Storage

Ammonia provides greater hydrogen density than compressed gaseous or liquid hydrogen, positioning ammonia as an ideal transport medium.



Maritime Fuel

Blue ammonia is expected to play a large role in supporting the transition to alternative fuels.



Traditional Agriculture and Consumer Product Goods (CPG) Applications

CPG companies can look to low-carbon fertilizers to achieve decarbonization goals.



Low-Carbon for Industrial

Low-carbon ammonia for industrial applications gaining interest, especially in Europe, as companies face carbon taxes and look to achieve ESG targets.

How We Give Back

We are proud of the role that we play in improving food security through the production of nitrogen fertilizer and providing clean energy for the world. There is another role that we play that is just as important: being a good neighbor.



Environmental Sustainability

Protecting and caring for the lands and natural resources that feed and fuel our communities.



STEM Education and Awareness

Helping people of different backgrounds across all ages, sexual orientations, gender identities, races, ethnicities, and religions access education and career development in the areas that support sustainability efforts and our clean energy future.



Health Food Access

Improving access to nutritious, affordable foods that members of all communities – including low-income communities and communities of color – need to grow and thrive.



Local Community Advancement

Making a difference in local communities where CF Industries employees live and work while addressing the needs of marginalized cultural groups and supporting first responders.